Strategy 1
We will examine district facilities to ensure an appropriate, efficient and safe environment.

	Sa	fety and Security	7		
Obje	ective & Action Steps	Milestones	Responsibility	Funding Source	Completion Goal
	Upgrade the current security camera systems on each	Bids, Purchase,	Supt, Dir Op, Tech,	Annual Budget, Bond,	2023
	campus	Installation	Maintenance	Erate, ESSR	
۱.	Increase the number of security cameras inside and	Bids, Purchase,	Supt, Dir Op, Tech,	Annual Budget, Bond,	2023
	outside of school facilities	Installation	Maintenance	Erate, ESSR	2020
١.	Increase entrance visibility for school front offices	Bids, Purchase,	Supt, Dir Op,	Annual Budget, Bond,	2027
	increase entrance visibility for school front offices	Installation	Maintenance	ESSR	2027
	Identify and repair hazards in hard surfaces on each	Bids, Purchase,	Supt, Dir Op,	Annual Budget, Bond,	Ongoing
	campus (i.e.: sidewalks & parking lots)	Installation	Maintenance	ESSR	Origonia
	Install a fence along Columbia Street to provide a barrier	Bids, Purchase,	Supt, Dir Op,	Annual Budget, Bond,	2024
	between the street and students playing at CIS	Installation	Maintenance	ESSR	2024
	Identify areas where additional exterior lighting is needed	Bids, Purchase,	Supt, Dir Op,	Annual Budget, Bond,	Ongoing
_	identify areas where additional exterior lighting is needed	Installation	Maintenance	ESSR	Ongoing
	Increase interior and exterior physical security with key	Bids, Purchase,	Supt, Dir Op,	Annual Budget, Bond,	2025
-	hardware upgrades	Installation	Maintenance	ESSR	2025
	Ungrade the intergen gretom at CUC	Bids, Purchase,	Supt, Dir Op, Tech,	Annual Budget, Bond,	2022
•	Upgrade the intercom system at CHS	Installation	Maintenance	ESSR	2023
	Ungrade the bleechers in CUS summerium	Bids, Purchase,	Supt, Dir Op,	Annual Budget, Bond,	2022
L	Upgrade the bleachers in CHS gymnasium	Installation	Maintenance	ESSR	2022

Aesthetics, Efficiency and Functionality					
Objective & Action Steps	Milestones	Responsibility	Funding Source	Completion Goal	
Conduct energy audits at all campuses to identify areas for improvement Replace windows to increase utility efficiency		Supt, Dir Op, Maintenance	Annual Budget	2024	
Replace windows to increase utility efficiency	Bids, Purchase, Installation	Supt, Dir Op, Maintenance	Annual Budget, Bond, ESSR	2025	
Remodel bathrooms to improve sanitation and function	Bids, Purchase, Installation	Supt, Dir Op, Maintenance	Annual Budget, Bond, ESSR	2023	

■ Identify areas where ADA accessibility is inadequate	Bids, Purchase, Installation	Supt, Dir Op, Maintenance	Annual Budget, Bond, ESSR	Ongoing
 Identify areas to improve lighting efficiency 	Bids, Purchase, Installation	Supt, Dir Op, Maintenance	Annual Budget, Bond, ESSR	Ongoing
Identify opportunities to improve the outward appearance of our schools	Bids, Purchase, Installation	Supt, Dir Op, Maintenance	Annual Budget, Bond, ESSR	Ongoing
Replace the flooring in the CIS cafeteria/gymnasium for better utilization	Bids, Purchase, Installation	Supt, Dir Op, Maintenance	Annual Budget, Bond, ESSR	2022
■ Increase storage for Fine Arts	Bids, Purchase, Installation	Supt, Dir Op, Maintenance	Annual Budget, Bond, ESSR, Donations	2024
Add a storage facility to protect stadium equipment from weather	Bids, Purchase, Installation	Supt, Dir Op, Maintenance	Annual Budget, Bond, ESSR, Donations	2023
■ Develop a life cycle program from HVAC units	RFP, Proposal, BOE Adoption	Supt, Dir Op, Maintenance	Annual Budget	2023
 Upgrade equipment in school cafeteria kitchens 	Bids, Purchase, Installation	Supt, Dir Op, Maintenance	Annual Budget, Bond, ESSR, State/Federal Grants	2026
Address standing water and drainage issues across the district	RFP, Proposal, BOE Adoption	Supt, Dir Op, Maintenance	Annual Budget, Bond, ESSR	Ongoing

Learning Environment						
Objective & Action Steps	Milestones	Responsibility	Funding Source	Completion Goal		
	Draft, Proposal, BOE Adoption	Supt, Dir Op, Dir SPED	Annual Budget, Bond	2023		
Increase space for early childhood programs to expand	Draft, Proposal, BOE Adoption	Supt, Dir Op, Dir SPED	Annual Budget, Bond	2024		
Upgrade classrooms with interactive technology boards for instruction	Draft, Proposal, BOE Adoption	Supt, Dir Op, Tech, Maintenance	Annual Budget, State Grants, ESSR, ERATE	2023		
	Draft, Proposal, BOE Adoption	Supt, Dir Op, Tech, Maintenance	Annual Budget, State Grants, ESSR, ERATE	2023		
	Draft, Proposal, BOE Adoption	District Admin	Annual Budget, Bond, ESSR	2023		
	Draft, Proposal, BOE Adoption	Supt, Dir Op, Maintenance	Annual Budget, Bond, ESSR	2023		

 Upgrade facilities within the Ag building to add modern curriculum 	Draft, Proposal, BOE Adoption	Supt, Dir Op, Maintenance	Annual Budget, Bond, ESSR, Enhancement Grant, Donations	2025	
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7	New Construction	1		
Objective & Action Steps	Milestones	Responsibility	Funding Source	Completion Goal
Develop a plan and time-table to reduce our physical footprint from four campuses to three	Draft, Proposal, BOE Adoption	Supt, Dir Op, Maintenance, BOE	Annual Budget, Bond, ESSR, Tax Levy	2024
 Develop a master facility plan for the entire district 	Draft, Proposal, BOE Adoption	Supt, Dir Op, Maintenance, BOE	Annual Budget	2024
 Continue the build-out of the CIS campus to house all elementary grade levels 	Draft, Proposal, BOE Adoption	Supt, Dir Op, Maintenance, BOE	Annual Budget, Bond, ESSR, Tax Levy	2024
 Identify options to repair, relocate or abandon the current middle school 	Draft, Proposal, BOE Adoption	Supt, Dir Op, Maintenance, BOE	Annual Budget	2027
Add a competition gymnasium to the district	Draft, Proposal, BOE Adoption	Supt, Dir Op, Maintenance, BOE	Annual Budget, Bond, ESSR, Tax Levy	2027
Add a performing arts center to the district	Draft, Proposal, BOE Adoption	Supt, Dir Op, Maintenance, BOE	Annual Budget, Bond, ESSR, Tax Levy	2027
Add a wrestling facility to the district	Draft, Proposal, BOE Adoption	Supt, Dir Op, Maintenance, BOE	Annual Budget, Bond, ESSR, Tax Levy	2027

Strategy 2

We will hire only the most exceptionally qualified employees for leadership, academic and support positions while effectively evaluating and developing our current employees.

Recruit and A	Attract Highly Qu	alified Staff		
Objective & Action Steps	Milestones	Responsibility	Funding Source	Completion Goal
Establish a competitive compensation and benefits package	Proposals, BOE Adopt, BOE Review	Supt, BOE, MSTA	Annual Budget, Tax Levy	Ongoing
Develop a cycle for pay review	Proposals, BOE Adopt, BOE Review	Supt, BOE, MSTA	Annual Budget, Tax Levy	Ongoing
 Maintain substitute pay rate in line with area districts 	Proposals, BOE Adopt, BOE Review	Supt, BOE, MSTA	Annual Budget, Tax Levy	Ongoing
 Develop salary schedules for all position and/or position groups 	Proposals, BOE Adopt, BOE Review	Supt, BOE, MSTA	Annual Budget	Ongoing
 Seek opportunities to increase benefits and/or district contributions 	Proposals, BOE Adopt, BOE Review	Supt, BOE, MSTA	Annual Budget	Ongoing
Establish a competitive supplemental and/or extra duty pay	Proposals, BOE Adopt, BOE Review	Supt, BOE, MSTA	Annual Budget, Tax Levy	Ongoing
 Provide stipend for job assignment changes or increases in responsibilities 	Proposals, BOE Adopt, BOE Review	Supt, BOE, MSTA	Annual Budget, Tax Levy	Ongoing
 Revise the pay and for an accurate reflection of duties for extra duty assignments 	Proposals, BOE Adopt, BOE Review	Supt, BOE, MSTA	Annual Budget, Tax Levy	Ongoing
■ Establish district-wide hiring practices	Proposals, BOE Adopt, BOE Review	Supt, BOE	Annual Budget	2023
 Develop a screening and application review process that is uniform and specific 	Proposals, BOE Adopt, BOE Review	Supt, School Admin	Annual Budget	2023
 Establish a screening tool for applicants 	Proposals, BOE Adopt, BOE Review	Supt, School Admin	Annual Budget	2023
 Establish and maintain relationships with colleges to increase H.Q. applicant pool 	Meetings, Events, Communications	Supt, School Admin, PR	Annual Budget	2024
Create a recruitment team	Meetings, Events, Communications	Supt, School Admin, PR	Annual Budget	2024
 Develop job descriptions and/or duty expectations extra duty assignments 	Proposals, BOE Adopt, BOE Review	Supt, BOE	Annual Budget	2024

 Seek to develop a diversified workforce 	Proposals, BOE Adopt, BOE Review	Supt, BOE	Annual Budget, Tax Levy	Ongoing	
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Develop Highly Qualified Staff					
Objective & Action Steps	Milestones	Responsibility	Funding Source	Completion Goal	
Establish high quality professional development for all positions	Handbook, Calendars, PD Plans, PD Feedback	District Admin, School Admin, PDC	Annual Budget, PDC, State Grants	Ongoing	
 Maintain a financial commitment to high-quality professional development 	Calendars, PD Plans, PD Feedback	District Admin, School Admin, PDC	Annual Budget, PDC, State Grants	Ongoing	
 Redesign the district funding procedures for approved professional development 	Budget, Formal Procedures	District Admin, BOE	Annual Budget, PDC, State Grants	2023	
 Provide specific professional development for support staff and extra duty assignments 	Calendars, PD Plans, PD Feedback	District Admin, School Admin, PDC	Annual Budget, PDC, State Grants	2024	
 Establish a structured mentoring program for success 	Handbook, Calendars, PD Plans, PD Feedback	District Admin, School Admin, PDC	Annual Budget, PDC, State Grants	2024	
 Expand the mentoring program to include noncertified positions and newly hired certified teachers to the district 	Handbook, Calendars, PD Plans, PD Feedback	District Admin, School Admin, PDC	Annual Budget, PDC, State Grants	2024	
 Establish an onboarding process for all new staff members 	Handbook, Calendars, PD Plans, PD Feedback	District Admin, School Admin, PDC	Annual Budget, PDC, State Grants	2024	

	Retain a Highly Qualified Staff						
(Objective & Action Steps	Milestones	Responsibility	Funding Source	Completion Goal		
	Establish a competitive compensation and penetits	Comparison Data, Proposals, BOE Adopt	Supt, BOE	Annual Budget, Tax Levy	Ongoing		
	Maximize staff safisfaction and engagement through a	IProposals ROF	Supt, School Admin, PR, BOE	Annual Budget	Ongoing		
	Establish an incentive program to provide staff recognition of accomplishments and successes	Proposals, BOE Adopt	Supt, School Admin, PR, BOE	Annual Budget	Ongoing		

■ Establish supportive staff wellness programs	Proposals, BOE Adopt	Supt, School Admin, PR, BOE	Annual Budget, Mental Health Coalition, Insurance Consortium	Ongoing
 Establish an environment that supports social and emotional health, including training that results in a positive culture 	Proposals, BOE Adopt	Supt, School Admin, PR, BOE, Mental Health Coalition	Annual Budget, Mental Health Coalition, Insurance Consortium	Ongoing
 Provide mechanisms so that staff have access to preventive services and healthy living resources on an ongoing basis 	Proposals, BOE Adopt	Supt, School Admin, PR, BOE, Mental Health Coalition	Annual Budget, Mental Health Coalition, Insurance Consortium	Ongoing
Conduct classroom audits to ensure all teachers have adequate equipment, materials and resources	Walk-Throughs, Proposals, Budget, BOE Adopt	Supt, School Admin, BOE	Annual Budget	Ongoing
Establish the instructional coach model at all schools to provide direct teacher support	Walk-Throughs, Proposals, Budget, BOE Adopt	Supt, School Admin, BOE	Annual Budget, Tax Levy	2026

	Evaluation to Ensure Highly Qualified Staff						
C	bjective & Action Steps	Milestones	Responsibility	Funding Source	Completion Goal		
	Develop or adopt a new certified staff evaluation tool to reflect 21st Century teaching and learning standards	Sample Forms, Training, BOE Adopt	Supt, BOE, MSTA	Annual Budget	2025		
	 Standardize improvement documentation and correction action plans/procedures 	Sample Forms, Training, BOE Adopt	Supt, BOE, MSTA	Annual Budget	2025		
	Develop non-certified staff evaluation tool to reflect 21st Century expectations	Sample Forms, Training, BOE Adopt	Supt, BOE, MSTA	Annual Budget	2025		
	 Revise and implement a framework for evaluation of all non- certified employees 	Sample Forms, Training, BOE Adopt	Supt, BOE, MSTA	Annual Budget	2025		

Establish specific expectations for positions	Sample Forms, Training, BOE Adopt	Supt, BOE, MSTA	Annual Budget	2025
 Establish timelines for evaluation 	Sample Forms, Training, BOE Adopt	Supt, BOE, MSTA	Annual Budget	2025

Leadership Development					
Objective & Action Steps	Milestones	Responsibility	Funding Source	Completion Goal	
Identify and develop emerging leaders	Events, Opportunities	Supt, School Admin, BOE	Annual Budget	2025	
 Develop a leadership profile and self-assessment 	Sample, BOE Adopt	Supt, School Admin, BOE	Annual Budget	2025	
 Establish professional development opportunities to emerging leaders 	Events, Opportunities	Supt, School Admin, BOE	Annual Budget	2025	
 Establish opportunities to practice leadership within the district 	Events, Opportunities	Supt, School Admin, BOE	Annual Budget	2025	

Strategy 3
We will systematically improve our academic programs to meet the learning needs of the 21st century.

Instruction						
Objective & Action Steps	Milestones	Responsibility	Funding Source	Completion Goal		
 Establish a PK-12 reading/mathematics program that aligns with Missouri Learning Standards and maximizes students' abilities to learn in all subject areas 	Evaluations, Pilots, Training, BOE Adopt	District Admin, School Admin, Leadership Teams, BOE	Annual Budget, PDC, State Grants, ESSR	2023		
 Establish a forward-thinking instructional program that emphasizes skills students need to be successful post-high school 	Evaluations, Pilots, Training, BOE Adopt	District Admin, School Admin, Leadership Teams, BOE	Annual Budget, PDC, State Grants, ESSR	Ongoing		
 Increase opportunities to provide Science, Technology, Engineering & Mathematics (STEM) courses and curricula 	Evaluations, Pilots, Training, BOE Adopt	District Admin, School Admin, Leadership Teams, BOE	Annual Budget, PDC, State Grants, ESSR	2024		
 Prioritize authentic "real-world" and project-based learning opportunities 	Evaluations, Pilots, Training, BOE Adopt	District Admin, School Admin, Leadership Teams, BOE	Annual Budget, PDC, State Grants, ESSR	Ongoing		
 Establish a comprehensive internship program which guides students in their post-high school decision making 	Proposals, Pilots, BOE Adopt	District Admin, School Admin, Leadership Teams, BOE	Annual Budget, PDC, State Grants, ESSR	2025		
Explore opportunities to provide college-level programs in high school	Proposals, Pilots, BOE Adopt	District Admin, School Admin, Leadership Teams, BOE	Annual Budget, PDC, State Grants, ESSR	2025		
 Establish opportunities for students to obtain an associate's degree at the completion of high school 	Proposals, Pilots, BOE Adopt	District Admin, School Admin, Leadership Teams, BOE	Annual Budget, PDC, State Grants, ESSR, MOU Support	2025		
 Explore opportunities to partner with colleges and universities to accelerate workforce development 	Proposals, Pilots, BOE Adopt, MOUs	District Admin, School Admin, Leadership Teams, BOE	Annual Budget, PDC, State Grants, ESSR, MOU Support	2025		

	Culture			
Objective & Action Steps	Milestones	Responsibility	Funding Source	Completion Goal

Ensure a positive, nurturing environment and culture for learning that meets the needs of all students	Survey, Proposals, BOE Adopt	District Admin, School Admin, Leadership Teams, Counselors, BOE	Annual Budget, ESSR, Mental Health Coalition, Grants	Ongoing
 Increase opportunities for play-based learning and activities 	Proposals, Pilots	District Admin, School Admin, Leadership Teams	Annual Budget, ESSR, Grants	2024
 Increase opportunities for students to plan and participate in community-based activities 	Proposals, Pilots	District Admin, School Admin, Leadership Teams	Annual Budget, ESSR, Grants	2024
 Increase opportunities to develop and strength soft skills, life skills and communication at all grade levels 	Proposals, Pilots, BOE Adopt	District Admin, School Admin, Leadership Teams, Counselors, BOE	Annual Budget, ESSR, Mental Health Coalition, Grants	2024
 Prioritize problem solving, critical thinking, collaboration and creativity 	Proposals, Pilots	District Admin, School Admin, Leadership Teams	Annual Budget, ESSR, Mental Health Coalition, Grants	Ongoing
 Increase opportunities to increase student choice and ownership of learning 	Proposals, Pilots	District Admin, School Admin, Leadership Teams	Annual Budget, ESSR, Grants	Ongoing
 Increase intentional practices to reduce the impact of students transitioning from one school to the next 	Proposals, Pilots	District Admin, School Admin, Leadership Teams, Grade Level Teachers	Annual Budget, ESSR, Mental Health Coalition, Grants	Ongoing

Objective & Action Steps	Technology Milestones	Responsibility	Funding Source	Completion Goal
		Supt, Dir Op, School	Annual Budget, Bond,	
 Increase the accessibility and effective use of technology 	to RFP, PD, Portfolios	Admin, Leadership	E-Rate, Grants,	
enhance both teaching and learning		Teams, PDC, Tech	Donations	Ongoing
		Supt, Dir Op, School	Annual Budget, Bond,	
	PD, Portfolios	Admin, Leadership	E-Rate, Grants,	
 Increase student use of technology 		Teams, PDC, Tech	Donations	Ongoing

Increase instructional use of technology		Supt, Dir Op, School Admin, Leadership Teams, PDC, Tech	Annual Budget, Bond, E-Rate, Grants, Donations	Ongoing
 Ensure students are digitally literate and can both choose and utilize appropriate technology to communicate, plan, research, solve problems and communicate 		Supt, Dir Op, School Admin, Leadership Teams, PDC, Tech	Annual Budget, Bond, E-Rate, Grants, Donations	Ongoing
 Provide an infrastructure that sufficiently supports an increase in technological resources 	RFP, Procurement, Testing	Supt, Dir Op, Tech, BOE	Annual Budget, Bond, E-Rate, Grants, Donations	2023

Strategy 4
We will engage the community in partnerships for the shared responsibility of successful schools.

Community Communication						
Objective & Action Steps	Milestones	Responsibility	Funding Source	Completion Goal		
Establish a public relations position and job duties	Posting, Interview, Hire	Supt, BOE	Annual Budget	2024		
Intentionally provide consistent, proactive and transparent information	New Media, Consistent Use	Supt, PR	Annual Budget	Ongoing		
 Improve the district website 	Updated Site	Supt, PR	Annual Budget	2022		
Standardize social media	Consolidated Information, PR	Supt, PR	Annual Budget	2024		
 Establish regular presence in the Centralia Fireside Guard 	Weekly Article, Student Contributions	Supt, PR	Annual Budget	2024		
 Establish a system for communicating changes to events (i.e.: start times, cancellations, location changes) 	RFP, Evaluation, Pilot, Purchase	District Admin, PR, AD	Annual Budget	2024		
 Develop a communications plan 	Proposal, BOE Adopt	Supt, PR	Annual Budget	2024		
Install an exterior electronic message board visible to more patrons and visitors	RFP, Installation	Supt, Dir Op, PR	Annual Budget, Bond, Donations	2027		
Support the recruitment of new staff through increased communication	Improved Use, Consistent Messaging	District Admin, PR	Annual Budget	Ongoing		
 Establish informational workshop 	Plan, Schedule	District Admin, PR	Annual Budget	2024		
 Establish standardized recruiting material 	Plan, Produce	District Admin, PR	Annual Budget	2024		

Community Partnerships					
Objective & Action Steps	Milestones	Responsibility	Funding Source	Completion Goal	
 Partner with City Hall to focus on community development 	Regular Meeting, Shared Reporting	Supt	Annual Budget	2025	
 Establish a shared community development vision 	Public Meetings, Feedback, Adopt	Supt, PR	Annual Budget	2025	

• Establish a documented plan for hollsing growth	Public Meetings, Feedback, Adopt	Supt, PR	Annual Budget	2025
1	Public Meetings, Feedback, Adopt	Supt, PR	Annual Budget	2025
Partner with local anchor businesses to focus on workforce development	Public Meetings, Feedback, Adopt	Supt, PR	Annual Budget	2025
, ,	Proposals, Pilot, BOE Adopt	Supt, HS Admin, HS Counselors	Annual Budget	2025
· ·	Public Meetings, Feedback, Adopt	Supt, HS Admin, HS Counselors	Annual Budget	2025
	Public Meetings, Feedback, Adopt	Supt, HS Admin, HS Counselors	Annual Budget	2025
 •	Proposals, Pilot, BOE Adopt	Supt, HS Admin, HS Counselors	Annual Budget	2025

	Early Learners			
Objective & Action Steps	Milestones	Responsibility	Funding Source	Completion Goal
Secure a permanent location to expand early childhood opportunities	Planning Update, Purchase/Build	Supt, Dir Op, BOE	Annual Budget, Bond, Donations	2027
Increase the capacity of the district's preschool to prepare all students to enter kindergarten	Increase PAT, Predictable Enrollment, KG Roundup	District Admin, School Admin, PAT	Annual Budget	2023
Establish a system for before and after school care	Proposals, Pilot, BOE Adopt	District Admin, School Admin, PAT	Annual Budget, Bond, Donations	2027

Programs to Increase Achievement					
Objective & Action Steps	Milestones	Responsibility	Funding Source	Completion Goal	
Establish informational programs designed for parents/guardians	IMedia Resources	District Admin, School Admin, Leadership Teams, PR	Annual Budget	2025	
Expand opportunities for student groups to generate district content	IMedia Resources	District Admin, School Admin, Leadership Teams, PR	Annual Budget	2025	